



Sustainability Report 2020 for the 2019 calendar year





Sustainability is part of our DNA



At Armstrong, providing **service to the world, who by reason of such service becomes our customer** has been one of our three corporate values for decades. More recently, this commitment to sustainability has been articulated in our Planet Proposition, which covers not only the sustainability values we provide our customers, but also how we want to go about the process of delivering these values and how we interact with, and increase environmental awareness with the communities in which we operate.

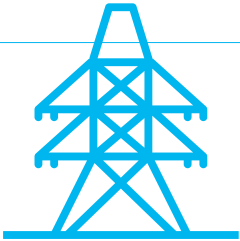
Today, we are driven to develop innovative, high-value, energy-saving solutions for our customers and ensure that we continue to reduce our energy use and GHG emissions in our own facilities. This environmental stewardship increases our brand value and customer loyalty thereby allowing us to complete more effectively in our market, ultimately ensuring the future sustainable growth of the organisation.

At Armstrong, we believe that environmental stewardship is an integral part of why we exist and how we go about our business. With the development and implementation of innovative technologies, this environmental stewardship comes with a cost advantage for our customers, our planet, and ourselves. This report highlights some poignant examples of that.

Todd Rief
Chief Executive Officer

Key Facts


Our performance in 2019

13% 

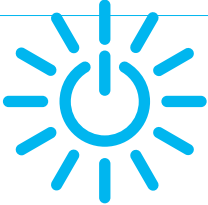
Electricity reduction

24 

Number of Sustainability Social media posts

22% 

Gas reduction


193,230 
kWh

Solar energy generated

100% 

Production facilities ISO 14001 certified

100% of our Production facilities around the world are certified to ISO 14001 Environmental Management accreditation

38 

Educational webinars delivered on energy conserving HVAC technologies



Introduction

1.0

Sustainability
at
Armstrong

Our Solutions

By designing & supplying industry leading energy-efficient and eco-friendly fluid flow solutions, we help our customers reduce their energy consumption, save money and lower their carbon emissions.

WE HELP OUR CUSTOMERS REDUCE THEIR ENERGY CONSUMPTION, SAVE MONEY AND LOWER THEIR CARBON EMISSIONS



Our Environment

By applying stringent environmental standards to our operations, measuring our performance & continually raising the bar we're reducing our own consumption of valuable resources and making our plants a better and more comfortable place to work in.

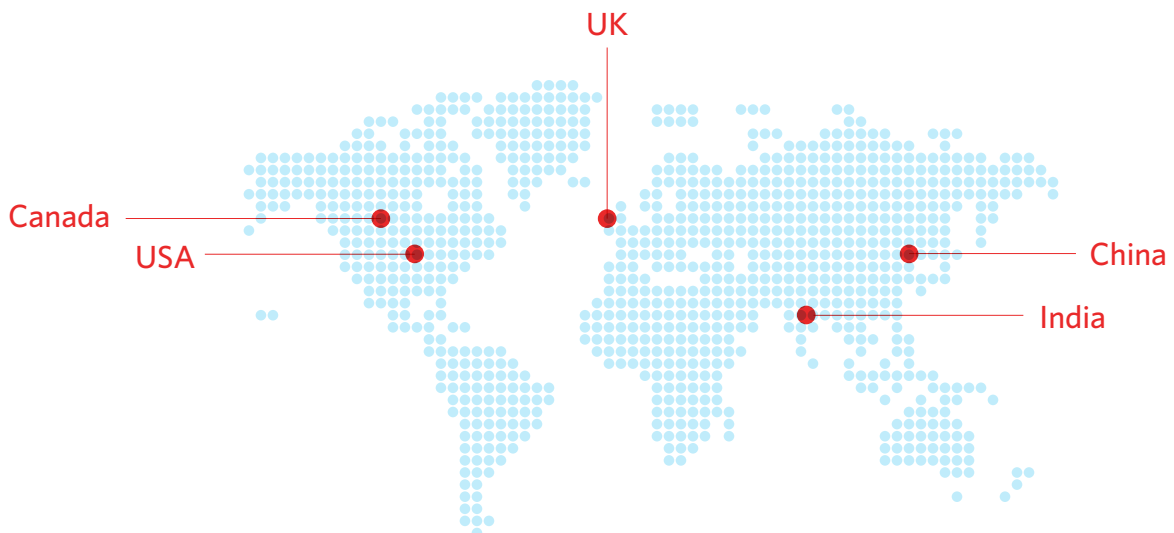
WE'RE REDUCING OUR OWN CONSUMPTION OF VALUABLE RESOURCES AND MAKING OUR PLANTS A BETTER PLACE



Our Community Advocacy

And by educating and supporting the global community (our stakeholders and neighbours) to make environmentally responsible choices at work and at home we're helping the community at large become more sustainable.

WE'RE HELPING THE COMMUNITY AT LARGE BECOME MORE SUSTAINABLE



The Net Zero Carbon Buildings Commitment



Armstrong was one of the first 50 organizations to join the Net Zero Carbon Buildings Commitment (launched in September 2018). The Net Zero Carbon Buildings Commitment challenges companies, cities, states and regions to reach Net Zero operating emissions in their portfolios by 2030, and to advocate for all buildings to be Net Zero in operation by 2050.

By setting ambitious 'absolute' targets, the Commitment aims to maximize the chances of limiting global warming to below 2 degrees, and ideally below 1.5 degrees, by drastically reducing operating emissions from buildings.

<https://www.worldgbc.org/thecommitment>

Current Carbon Disclosure Project (CDP) Performance Band: B



Our CDP score



Average performance



Electrical & electronic equipment

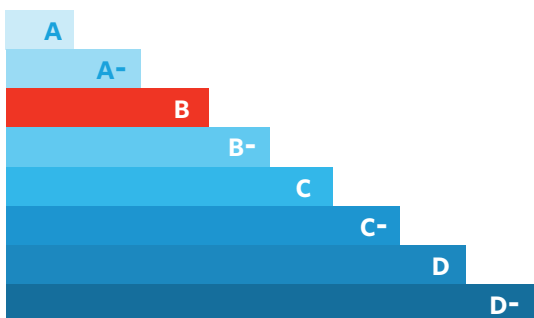


North America



Global Average

UNDERSTANDING THE SCORE REPORT



Armstrong Fluid Technology received a B which is in the Management band. This is higher than the North America regional average of C, and higher than the Electrical & electronic equipment sector average of C.

Leadership (A/A-): Implementing current best practices

Management (B/B-): Taking coordinated action on climate issues

Awareness (C/C-): Knowledge of impacts on, and of, climate issues

Disclosure (D/D-): Transparent about climate issues



Our
Products
and
Services

2 by 22



At the 2018 Global Energy Summit in Toronto, Armstrong announced a commitment to reducing Greenhouse Gas emissions among its installed customer base by 2 million tons by the year 2022 and issued a challenge to industry participants to set similarly aggressive targets for the same 4-year time frame.

Organizations globally are being driven to achieve a zero-footprint future and we believe this can best be achieved through enabling technologies, solutions and services. At Armstrong we are committed to develop and supply solutions that are lowest installed cost, lowest operational cost, and create the lowest environmental footprint. To validate our claims, we launched a global validation effort across a wide range of customer types and applications. The results are available on our website. The company also significantly expanded the team of energy-savings specialists that will work closely with existing and new customers to measure, manage and enhance their current operations, and to reduce their Scope 2 Greenhouse Gas emissions.





Our Environment 2.0

— Case study

Solar Photovoltaic Panels at Manchester office



By the end of December 2015, Armstrong has completed a major renewable energy project at our Manchester site.

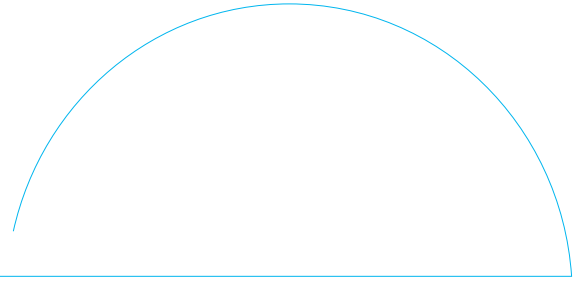
A 250 kilowatt peak (kWp) system was successfully installed over a roof area of 1,550 m².

The system is up and running since January 2016 and has already started to reduce the carbon emissions and the costs associated with our electricity consumption

Annually the panels generated 193,230 kWh of solar energy. We use 90% of this in our production facility and export the rest. Approximately, 36% of the total electricity we use is provided by solar power.



Our Community Advocacy 3.0



Webinar Replays (51)

| | | | |
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| Get the Most Out of Your Pumps with Higher Operating Speeds by David Lee | How to Open Buildings That Have Been Shut Down For Long Periods by Tony Furst | The Advantages of Hydronic Systems versus Variable Refrigerant Flow (VRF) by Kazi Nasir | Design Envelope Pump Operation, Testing and Commissioning by David Lee |
| | | | |
| Stories From the Field by Peter Wolff, Chris Hartley & Kevin Wong | Sensorless Pumping Pump Curves and System Analysis by Zeljko Terzic | The New Design Envelope Pump Controller - Navigating Menus For Quick, Easy Pump Commissioning by Peter Wolff & Joe Tibando | The Importance of Right Sizing Your Heat Exchangers to Achieve Maximum Efficiency and Cost Savings by Redmond Hum |
| | | | |
| Design Envelope Permanent Magnet motors and their application on Design Envelope Pumps by Peter Wolff | Variable Primary versus Primary/Variable Secondary Chilled Water Pumping by Zeljko Terzic | How Sprinkler Contractors can save time and money with Self-regulating, variable-speed fire pumps by Steven Baird | Changes in Building Occupancy & Improving Performance in a New Work Environment by Tony Furst |
| | | | |
| Ask a Fire Safety Expert - Panel Discussion by Steven Baird, Marcelino deCalis, Gianluca Ristagno & Neil Syson | How Edge and Cloud Computing Technology Can Keep Your Building Operating Beyond Expectations by Peter Thomsen | Mission Critical Cooling & Automation Solutions with focus on EVERCOOL by Maggie Yuen and Anne-Laurence Chevallier | Offsite-built packaged HVAC systems to support data center and hospital construction or expansion by Dominic Cutts |
| | | | |
| Ask the HVAC Building Performance Experts | Save energy, extend equipment life and assure tenant comfort through modern condenser water pumping by Zeljko Terzic | The Importance of Right-Sizing your booster by Kazi Nasir | Design Envelope Permanent Magnet Motor Circulators by Michael Boudreau |
| | | | |
| Save Time and Money with Repairable Circulators by Ryan Coppola | Ask an Armstrong Expert by SME Experts | In The Service of Others - Examples of Service and Success in Building Performance and Mechanical Systems during the COVID 19 crisis by Brent Ross | Armstrong Fire Safety Packaged Solutions for rapid, low-risk deployment by Steven Baird |

The Armstrong monthly webinars teach our customer community how they can reduce their carbon footprint and increase energy efficiency with informed upgrade decisions and a carefully constructed optimization path with Armstrong technologies.

<https://armstrongfluidtechnology.com/en/resources-and-tools/education-and-training/webinar-library>



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A d v o c a c y
i n o u r
C o m m u n i t y

Armstrong sponsored a two-part virtual summit on Sustainability in the municipalities, universities, schools and hospitals (MUSH) sector, and government building stock. The summit panel was comprised of industry experts that discussed the importance of retrofitting and greening government facilities for the health of government employees and the public.

Earncliffe
WEBINAR

Healthier Buildings for a Greener Future

Improving air quality in
buildings post-COVID

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A Canadian-based multinational company



resilientrecovery.ca

Let's build a more
resilient Canada.

382 signatories representing 2,181 companies have now signed on to support a resilient recovery.

Armstrong Fluid Technology is one of 382 signatories representing 2,181 companies that publicly signed on to support a resilient recovery in 2020. This campaign is a collaboration of Clean Energy Canada and The Canada Cleantech Alliance

All signatories advocated for a three-part recovery and resilience plan:

1. **Invest** stimulus into the fast-growing clean energy and cleantech sectors and businesses committed to the local production and export of world-leading low- and zero-carbon commodities;
2. **Act** quickly to support clean energy and cleantech solutions and business by expanding existing initiatives and programs; and
3. **Share** loud and clear that we will continue and expand on best-in-class climate and environmental policies.

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